TRAINING CERTIFICATE

This document certifies that **Jānis Baltačs** has completed 20 weeks training courses for small business counsellors/trainers in general finance, marketing and management

The training was organised under the Phare Small and Medium Sized Enterprise Development Programme (1993-1995)

Kathrin Peters

Project Manager



DIPLOMA

THIS IS TO CERTIFY THAT

Janis Baldacs

HAS SUCCESFULLY COMPLETED

THE BALTICUM COACHING PROGRAMME FOR CONSULTANTS

from 31 October 1995

to 22 March_1996

PROGRAMME CONTENT

"Improve Your Business"

Implementation of Business Plans
General Management, Sales and Marketing, Export
Higher Productivity and Safety at Work
Environmental issues
Finance
Information Services Handling
Consultancy in Practice

The Danish Agency for Development of Trade and Industry

Date: 22 March 1996

Lars Kolte
Deputy Director General

DIPLOMA

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Higher Productivity and Safety at Work
Environmental issues
Finance
Information Services Handling
Consultancy in Practice

On behalf of the Danish Consortium

RAMBØLL • PLS Consult • CASA

Coach//

Responsible of the delivered training



For participation in the training programme

EXPORT SKILLS DEVELOPMENT BALTIC

Organised by Danish Technological Institute and Carl Bro Management

For

Danish Agency for Trade and Industry

And

Latvian Development Agency

It is hereby certified that

Tānis Baltačs

Has participated in the training programme Export Skills Development according to the details given overleaf.

Copenhagen, June 2000

Steen Christensen Head of Division

Danish Agency for Trade and Industry

Hans Graversen

Teamleader

Danish Technological Institute



Danish Agency for Trade and Industry

Ministry of Trade and Industry

Export Skills Development Training Course March 1999 to June 2000

Part I Formal Training March 1999 – June 1999

- Company Export Resources and Profile
 - Internal Assessments and strategy
- The Market and the Environments
 - External analysis, international market research
- Decisions and Implementation of Export Activities
 - Export strategy, Partner search, Barriers to Export
- Consultants Approaches, Roles and Behaviour
 - Export, Internationalisation and Culture

Part II Enterprise Pilot Projects July 1999 – June 2000

During the second phase of the training programme the participant has worked as consultant for the company:

SIA "Pures Cehs"

Implementing the Export Project:

Assessment Systems for Export Markets

DIPLOMS

ЖВ № 262826

Diploms izdois Daltacam
Janim Kasımıra d
ka vin s 1945 gada testäfien ar
Rarba Ianama karoga
ordeni apbalvotaja karoga
m 1980 gada pavei diii minela
inilitila

pilnu kursu

... specialitātē

Ar Valsts eksämenu komisijas 1980. gada 13. jūnuja lēmumu Ballačam IX.

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ЖВ № 262826

Настоящий диплом вядан Боллисч
Янису Козымировычу
в том, что он в 1975 году поступил
Влаский ордено Трудоваго Кросного дномени политенический инсплу
в 1980 году окончил поливи курс
названного инстипута

Решением Госудеретвенцой экзаменационной комиссии от "Нэ. " июня 1980, г. Балтач Я.К

рисвоена квалификация синженеод-

Conservation Hamman 1980.

типография Гознака. 1979.

MEGA PESCA PĀRTIKAS KVALITĀTES KONTROLES PROJEKTS



Diploms No.

Izsniegts

Jānim Baltačam

Par divu dienu kursa pabeigšanu

"HACCP pamati un higiēna pārtikas pārstrādē"

Mācību programma ietvēra sekojošas galvenās tēmas:

HACCP pamatprincipi, jēdzieni un definīcijas Draudu un riska novērtēšana HACCP sistēmas izstrādes un ieviešanas secība HACCP sistēmu uzturēšana

Telpu sanitārā stāvokļa loma pārtikas drošībā Personāla higiēnas loma pārtikas drošībā

Kursu organizēja ES Phare programmas Megapesca Pārtikas kvalitātes kontroles projekts.

Kursu vadīja

Anthony P. Williams (Williams & Neaves, Lielbritānija)

Matti Lampi \$\frac{s}{s} Projekta vadītājs

Rīgā, 1999 gada 6. septembrī